Understanding CLIA Roles and Responsibilities within the Clinical Laboratory

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Disclosures

Relevant Financial Relationship(s):
Nothing to Disclose

Off Label Usage:
Nothing to Disclose
Learning Objectives

- Define CLIA roles and appropriately assign responsibilities.
- Identify methods of delegating responsibilities.
- Review supervisor competency requirements.

CLIA Roles
Varies by test complexity

<table>
<thead>
<tr>
<th>CLIA Role</th>
<th>High Complexity</th>
<th>Moderate Complexity</th>
</tr>
</thead>
<tbody>
<tr>
<td>CLIA Laboratory Director</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Technical Supervisor</td>
<td>X</td>
<td></td>
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<tr>
<td>Technical Consultant</td>
<td>X</td>
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<tr>
<td>Clinical Consultant</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>General Supervisor</td>
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</tbody>
</table>

**Note:** It is possible to serve as a Technical Supervisor/Technical Consultant in one laboratory and Clinical Consultant in another or to fulfill multiple roles within the same laboratory.
CLIA Laboratory Director
High and moderate complexity testing

- Responsible for the overall operation and administration of the laboratory
  - Employment of personnel who are competent to perform test procedures
  - Record and report test results promptly, accurately and proficiently
  - Assuring compliance with all applicable regulations
- Must ensure that delegated duties are performed
- Must be accessible to provide onsite, telephone or electronic communication
- A laboratory director is allowed to oversee up to 5 different CLIA laboratories

Technical Supervisor
High complexity testing

- The Technical Supervisor role is applicable only to laboratories that perform high complexity testing
- Responsible for the technical and scientific oversight of the laboratory
- Is not required to be on-site at all times testing is performed; however must be available to the laboratory on an as needed basis to provide supervision
Technical Supervisor
Responsibilities

• All duties must be delegated from the CLIA laboratory director
  • Appropriate test selection, with adequate method verification
  • Development of SOPs and maintenance records, including Quality Assurance, Quality Control and personnel documentation
  • Supervising enrollment in CMS approved proficiency testing programs
  • Ensuring Proficiency Testing samples are tested and reviewed by appropriate staff
  • Carrying out corrective actions recommended by CLIA Lab Director, Consultant, Proficiency Testing, CLIA or other regulatory/accrediting bodies

Technical Supervisor
Responsibilities cont.

• Ensuring and supervising the development of effective quality assessment and quality control programs
• Documenting remedial actions and identifying systems for maintenance by keeping appropriate documentation on test systems
• Overseeing laboratory personnel performance and competency
• Planning for training or continuing education needs
What does this mean?

• Active participation in laboratory operations, including:
  • Operational planning
  • Personnel training and competency
  • Available to laboratory management
  • Quality planning measures
  • Integral part of the laboratory leadership team

What does this mean?

• You must maintain responsibility, including oversight and final sign off of all Technical Supervisor requirements
  • You can assign someone to do the work, but you must have oversight

• If responsibilities are delegated, the delegation must be in writing
  • Delegated person must meet Technical Supervisor qualifications
  • Technical Supervisor will still maintain oversight of delegated duties
General Supervisor
High Complexity testing

- The General Supervisor role is applicable only to laboratories that perform high complexity testing
- Day-to-day supervision of test performance by testing personnel
- Monitoring the laboratory processes to ensure that acceptable levels of analytic performance are maintained, to include review of qualify control, instrument and equipment maintenance, and other qualify assurance activities

General Supervisor
Responsibilities

- All duties must be delegated from the CLIA laboratory director or Technical Supervisor
  - Assures that all remedial actions are taken whenever test systems deviate from the laboratory's established performance specifications
  - Ensures that patient test results are not reported until all corrective actions have been taken and the test system is properly functioning
  - Provides orientation to all testing personnel
  - Annually evaluating and documenting the performance of all testing personnel
- Delegated person must meet General Supervisor qualifications
- Delegation must be in writing
Technical Consultant
Moderate complexity testing

• The Technical Consultant role is applicable only to laboratories that perform moderate complexity testing
• Responsible for the technical and scientific oversight of the laboratory
• Is not required to be on-site at all times testing is performed; however must be available to the laboratory on an as needed basis to provide supervision

Technical Consultant
Responsibilities

• All duties must be delegated from the CLIA laboratory director
  ◦ Appropriate selection of test methodology for the clinical use of the test results
  ◦ Verification of the test procedures performed and the establishment of the laboratory’s test performance characteristics, including the precision and accuracy of each test and test system
  ◦ Enrollment and participation in a CMS approved proficiency testing program
  ◦ Establishing a quality control program appropriate for the testing performed and establishing the parameters for acceptable levels of analytic performance and ensuring that these levels are maintained throughout the entire testing process
**Technical Consultant**

Responsibilities cont.

- Technical problems are resolved and assure remedial actions have been taken and the test system is functioning properly.
- Identifying training needs and assuring that each individual performing testing receives regular in-service training and education. *NOTE: Trainers do not need to meet the qualifications of a Technical Consultant.*
- Evaluation and documentation of testing personnel competency at least semiannually during the first year the employee tests patient specimens and annually thereafter. *Direct observation must be performed by someone meeting Technical Consultant qualifications.*

**Clinical Consultant**

High and moderate complexity testing

- Provides consultation regarding the appropriateness of testing ordered and the interpretation of test results
Clinical Consultant
Delegated duties

• All duties must be delegated from the CLIA laboratory director in writing
  ◦ Available to provide consultation to the laboratory’s clients
  ◦ Assist the laboratory’s client in ensuring that appropriate tests are ordered to meet clinical expectations
  ◦ Ensure that reports of test results include pertinent information required for specific patient interpretation
  ◦ Ensure that consultation is available and communicated to the laboratory’s clients on matters related to the qualify of the test results reported and the interpretation concerning specific patient conditions

How do I manage all of these responsibilities?

<table>
<thead>
<tr>
<th>CLIA requirement</th>
<th>Laboratory</th>
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<tbody>
<tr>
<td>Selection of Test methodology</td>
<td>Test Validation Process/Process Management</td>
</tr>
<tr>
<td>Verification of Test procedures performed, including test performance characteristics (precision/accuracy)</td>
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<tr>
<td>Enrollment in Proficiency Testing program</td>
<td></td>
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<tr>
<td>Establishing a Quality Control program appropriate for testing performed</td>
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</tr>
<tr>
<td>Resolving technical problems and taking actions when test systems deviate</td>
<td>Event Management</td>
</tr>
<tr>
<td>Ensuring patient test results are not reported until corrective actions are taken</td>
<td>Process Management</td>
</tr>
<tr>
<td>Identifying training needs and assuring that personnel received appropriate training and education</td>
<td>Training Programs Each laboratory will have a specific training program established.</td>
</tr>
<tr>
<td>Ensuring competency of all testing personnel, including all areas of competency assessment</td>
<td>Competency Assessment programs Direct observation must be done by someone meeting General Supervisor qualifications. This cannot be delegated to someone that does not meet this qualification.</td>
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<tr>
<td>Evaluating performance of individuals semiannually during the first year and at least annually thereafter</td>
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Delegated Duties

- All duties must be delegated from the CLIA laboratory director in writing
- Written delegation can be in many forms
  - Can be role specific if everyone in that role qualifies
  - Can be person specific
  - Delegated roles and responsibilities do not need to match actual job title
  - Does NOT need to be complicated

Delegation Letters
Person specific
Competency Assessment
Requirements

• Documented competency assessment is required for the following named positions:
  • Technical Supervisor
  • General Supervisor
  • Technical Consultant
  • Clinical Consultant

• The laboratory must have policies and procedures to assess competency based on the position responsibilities

• If they perform testing on patient specimens, they are required to have the six required procedures in their competency assessment in addition to a competency assessment based on their federal regulatory responsibilities

Competency Assessment

• Should encompass assigned responsibilities
  • Include delegated responsibilities

• Assessment should be completed annually

• Can be incorporated into annual performance appraisals/evaluations
Competency Assessment
Delegated responsibilities

QUESTIONS & DISCUSSION
Next Upcoming Webinar

Coaching Staff & Leadership Behaviors

Heidi Miksanek
June 12, 2019